FUNDRAISING CLIMATE CHANGE AND WHAT YOU CAN DO ABOUT IT

How to survive and thrive during the most turbulent yet transformative era ever to face fundraisers.







Your presenter



Author, Engagement Fundraising CEO & Founder



AGENDA





Shrinking donor base

Target Analytics®

a division of Blackbaud, Inc.

2005 to 2015

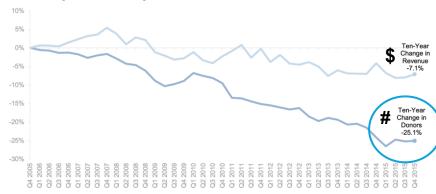
- -25.1%
- -2.8%/year



of people giving to charity declining



Figure 6: Target Analytics donorCentrics Index Donor and Revenue Trends (2005-2015) Cumulative rolling 12-month median change from Q4 2005



Source: Cumulative Rolling 12-Month Median Donor Change from Q4 2005, Target Analytics donor Centrics Index of Direct Marketing Performance, 2015 Fourth Calendar Quarter Results, April 2016. https://ips-dc.org/wp-content/uploads/2016/11/Gilded-Giving-Final-pdf.pdf

Page 19

WHY CONSIDER AUTOMATION? Fundraising is getting harder





https://scholarworks.iupui.edu/bitstream/handle/1805/26290/giving-environment210727.pdf

% share of Americans who donated

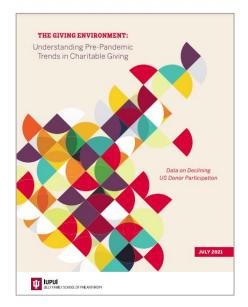
ALL SOCIO-DEMOGRAPHIC GROUPS

2000 - 66.2% ²/₃ 2018 - 49.6% ¹/₂ Most occurred
AFTER the
Great Recession
(2007-2009)

WHY CONSIDER AUTOMATION?

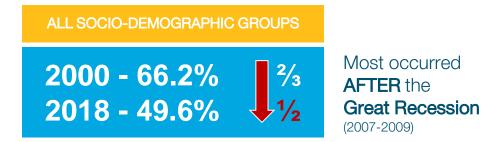
Fundraising is getting harder





https://scholarworks.iupui.edu/bitstream/handle/1805/26290/giving-environment210727.pdf

% share of Americans who donated

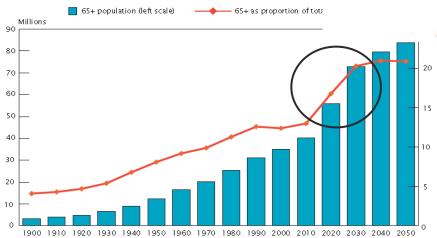


Average \$ amount Americans gave



+65 population increasing too

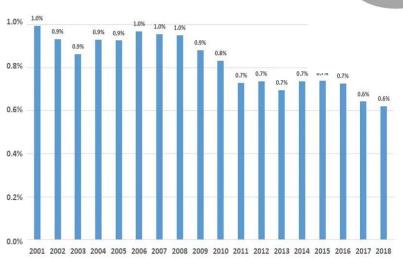
Population Aged 65 and Over: 1900 to 2050 (For information on confidentiality protection, nonsampling error, and definitions, s www.census.gov/prod/cen2010/doc/sf1.pdf)



Shrinking donor base

Sources: 1900 to 1940, and 1960 to 1980, U.S. Bureau of the Census, 1983; 1950, U.S. Bureau of the Census, 1953; 1990, U.S. Bureau of the Census, 1992; 2000, U.S. Census Bureau, 2001; 2010, U.S. Census Bureau, 2011; 2020 to 2050, U.S. Census Bureau, 2012a; 1900 to 2010, decennial census; 2020 to 2050, 2012 National Population Projections, Middle series.

Population increasing +.6 to 1% per year



Shrinking donor base

http://eyeonhousing.org/2019/01/u-s-population-growth-persists-but-growth-rate-slows/

Shrinking donor base Economy WAS on-track Historically low unemployment f people giving to charity declining donorCentrics Index Donor and Revenue Trends (2005-2015) n change from Q4 2005 25 \$25.279B Ten-Year Donation Change in 15 Revenue 10 Ten-Year 12/31/2018 2008 2010 2012 2014 2016 Change in Donors -25.1%

Source: Cumulative Rolling 12-Month Median Donor Change from Q4 2005, Target Analytics donor Centrics Index of Direct Marketing Performance, 2015 Fourth Calendar Quarter Results, April 2016.



ANOMALY ALERT By the end of Q2 2020





Donors (Year-to-date) **56**%





Donations (Year-to-date) 47.3%

↑ +7.5% YTD Change



New Donors (YTD) 51.9%

1 +12.6% YTD Change





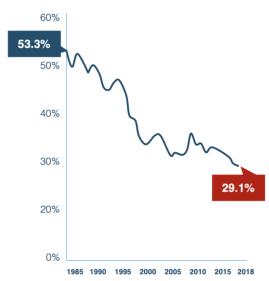
Shrinking donor base

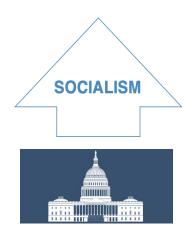
The Connected To Give Report Series
A National Study of American Religious Giving http://jumpstartlabs.org/offering/research-reports/connected-to-give/

"The more important religion is to a person, the more likely that person is to give to a charity of any kind."



Giving to Religion as a Share of Total Giving





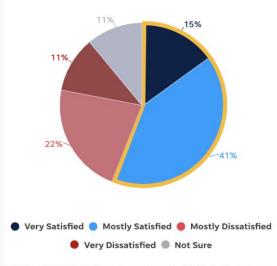


56% of likely Democratic caucusgoers

"Would be satisfied with a nominee who thinks the U.S. should be more socialist."

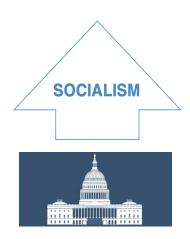
March 3 - 6, 2019

lowa likely Democratic caucusgoers were asked: "Would you be very satisfied, mostly satisfied, mostly dissatisfied or very dissatisfied if the Democratic Party nominated someone who thinks the country should be more socialist?"



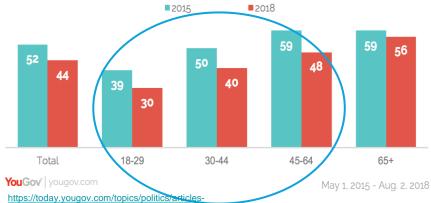
SOURCE Iowa Poll of 401 likely Democratic caucusgoers, Mar. 3-6. Margin of error: plus or minus 4.9 percentage points.

https://www.desmoinesregister.com/story/news/politics/iowa-poll/2019/03/10/election-2020-joe-bidenbernie-sanders-harris-warren-democrats-iowa-caucuses-poll-president-caucus/3098982002/





Favorability of capitalism has fallen across all age groups since 2015 % of US adults who have a "very favorable" or "somewhat favorable" opinion of capitalism



reports/2018/08/07/socialism-capitalism-popular-baby-boomers

Shrinking donor base

"Only 10% were optimistic in their trust improving over time."

Do you trust charities today more, less or the same as you did 5 years ago?





The Council of Better Business Bureaus and the Better Giving Alliance





Non-Government Organizations

-9% -18%

drop drop among
in trust 'informed
in 2018 public'
in the USA in the USA





https://www.edelman.com/trust-barometer

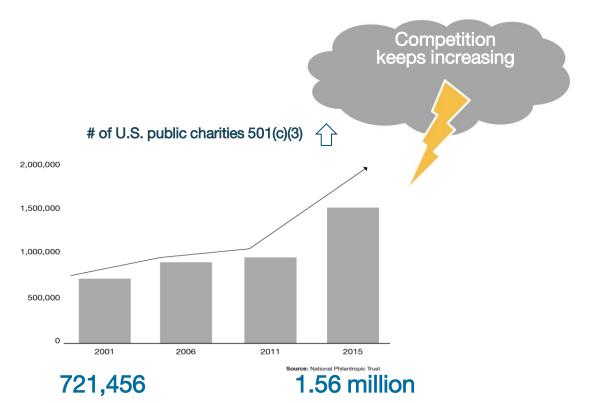
Informed Public: Trust in Business has Surpassed Trust in NGOs

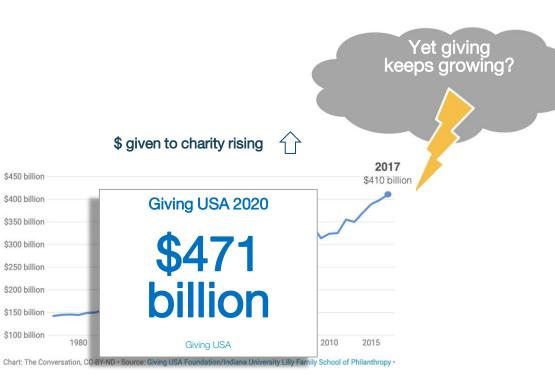
Percent trust, informed public age 35-64, 16-market average, and change from 2007-2020

Key

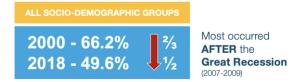
- Business
- NGOs



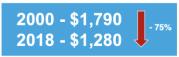


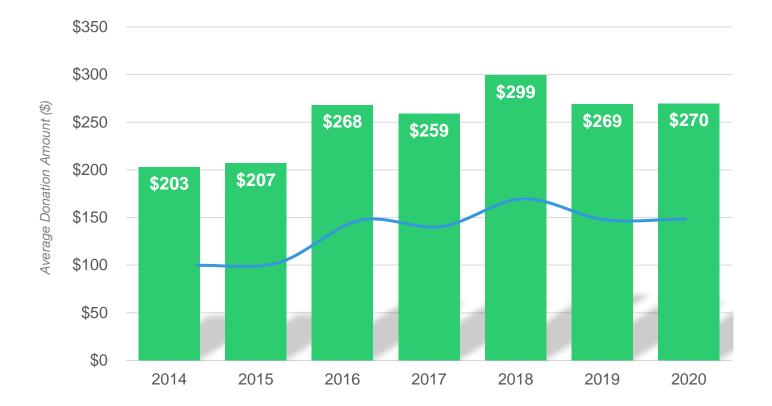


of people giving to charity declining \$\frac{1}{2}\$
% share of Americans who donated



Average \$ amount Americans gave

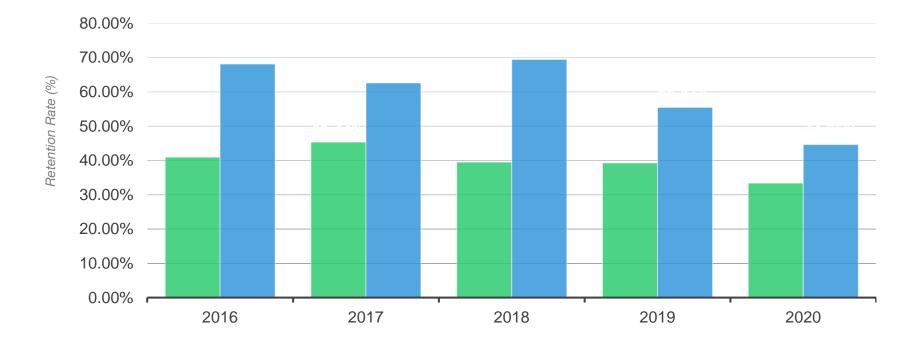




www.fundraisingreportcard.com/benchmarks



Daily analysis of \$77+ billion in charitable giving using data from 8,500+ organizations





Donors Retained





Revenue Retained





FIRST TIME donor retention



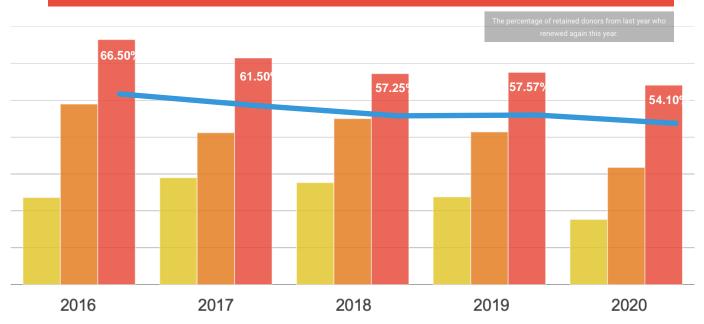


REACTIVATED donor retention

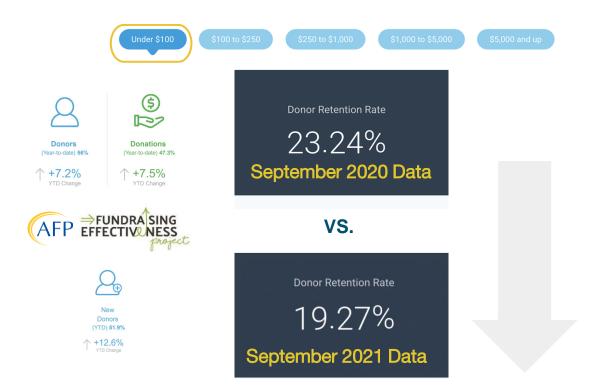




REPEAT donor retention



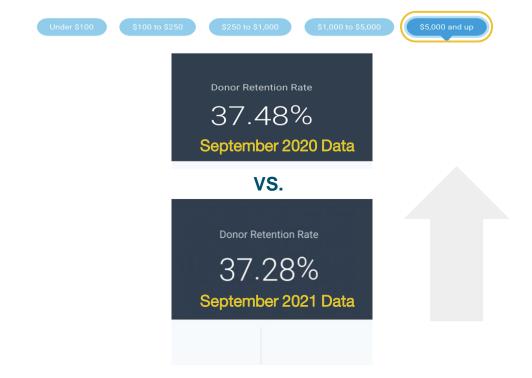




www.fundraisingreportcard.com/benchmarks



Daily analysis of \$77+ billion in charitable giving using data from 8,500+ organizations





LOW-DOLLAR VS. HIGH DOLLAR DONORS

Under \$100 donors

Over \$5,000 donors





\$250 to \$1,000

\$1,000 to \$5,000

\$5,000 and up

Under \$100



\$250 to \$1,000

\$1,000 to \$5,000

\$5,000 and up



Donor Retention Rate

\$44.87



September 2021 Data www.fundraisingreportcard.com/benchmarks



Daily analysis of \$77+ billion in charitable giving using data from 8,500+ organizations

80/20 rule is now **73/.**77

Donors giving over \$5,000

= .77% of an org's donor base but make up 73.16% (3/4) of all donation revenue \$

Donors giving under \$100

= 77.28% of an org's donor base but make up only 5.65% of all donation revenue \$

September 2021 Data

www.fundraisingreportcard.com/benchmarks



Daily analysis of \$77+ billion in charitable giving using data from 8,500+ organizations

QUICK POLL #1

Compared to 5 years ago, do you feel fewer people are donating?

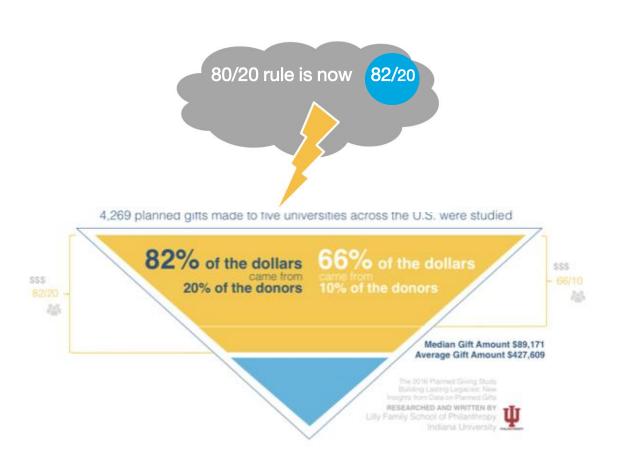
- Absolutely
- Definitely not
- Not sure

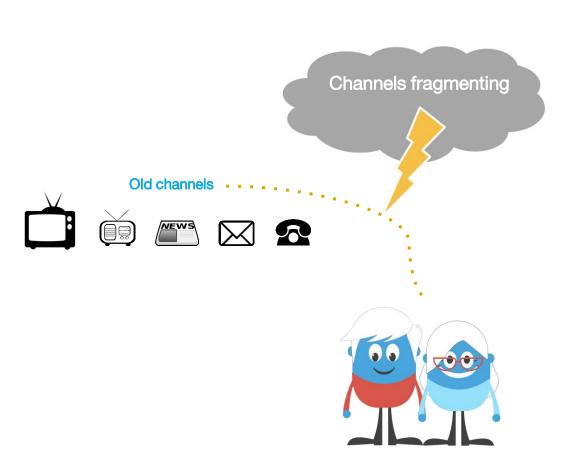


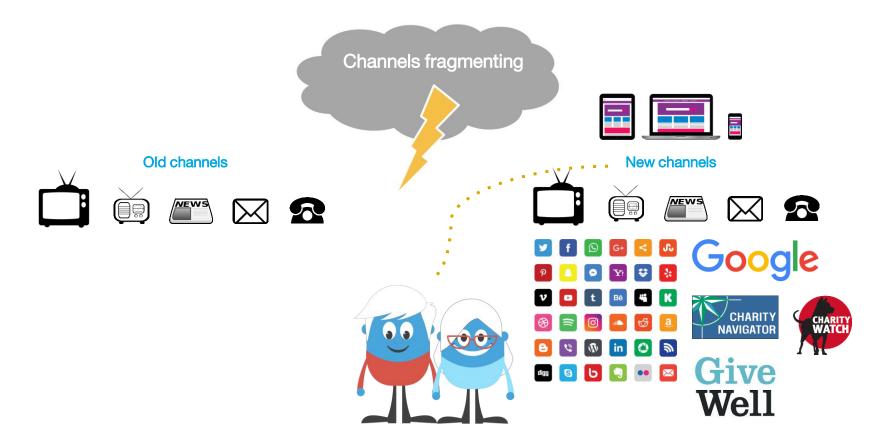
Populist fundraising?

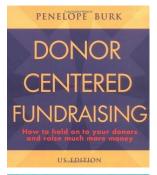
September 2021 Data



















Donor self-sufficiency is growing

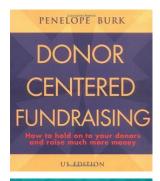
Surveyed 3,000 bequest donors

"Do you have a planned-gift officer?"

Only 18% said, "YES"

The majority said,

"They give me
everything I need,
but I don't need
much from them."

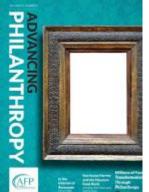








Donor self-sufficiency is growing

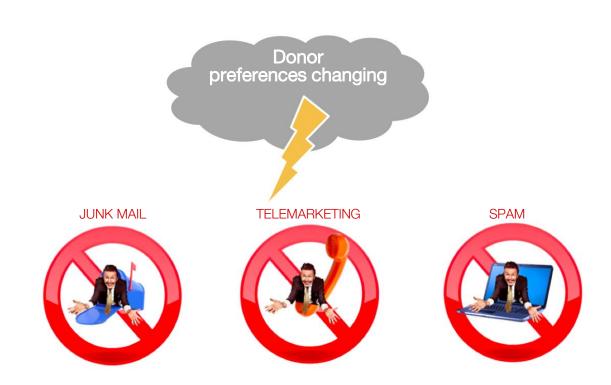


Self-qualify Allow opt-in / ask for permission

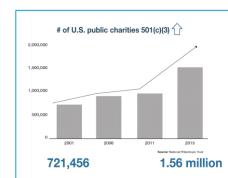
Self-educate Make information accessible

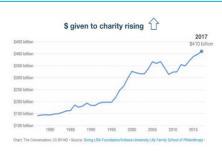
Self-involve Enable immersive engagement

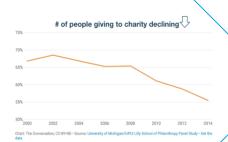
Self-solicit Support self-actuation / fulfillment











Competition increasing

Less people giving

Trust declining

Fraction of donor base making up majority of revenue

Channels fragmenting

Preferences changing



Giving is increasing because of larger gifts from richer donors.

Smaller and mid-level donors are slowly but surely disappearing—across the board among all organizations."

Elizabeth Boris Chair of the Growth in Giving Initiative





Nonprofit organizations in the United States are now being challenged by major political, demographic, economic, and technological factors outside of their control, and most organizations find themselves flatfooted, unable to easily adapt."

Brian Lauterbach, ACFRE Vice President of Programs & Collective Impact



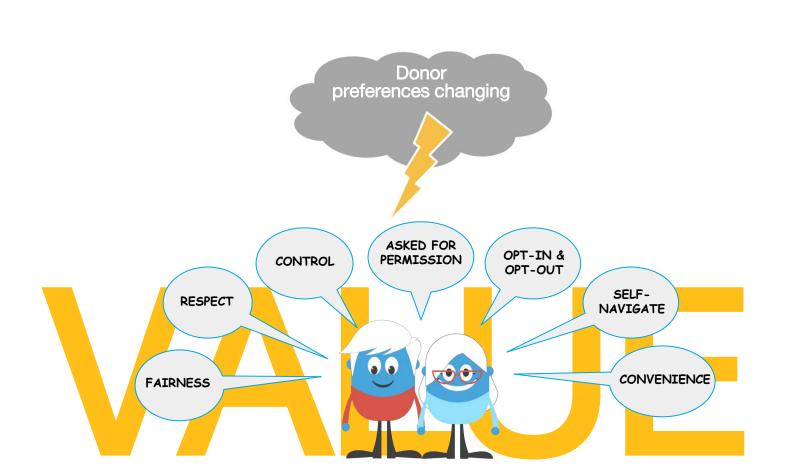
QUICK POLL #2

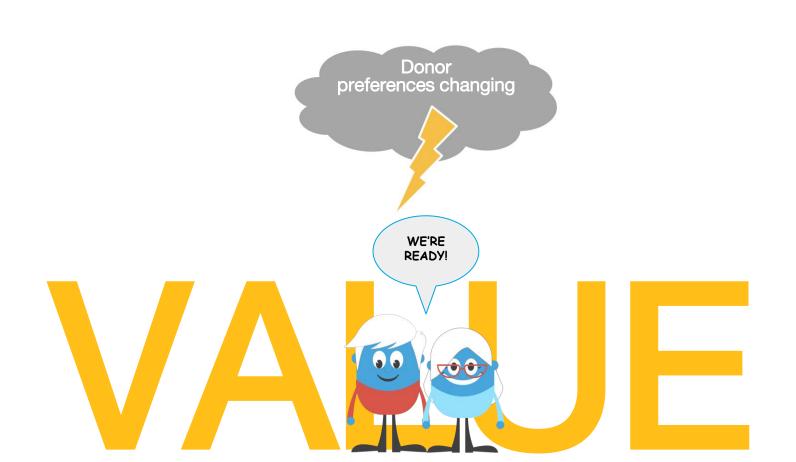
Do you believe fundraising climate change is real?

- Yes
- No
- Maybe











"Hounding a donor for attention or action before they're ready will only annoy them and burn your bridges."



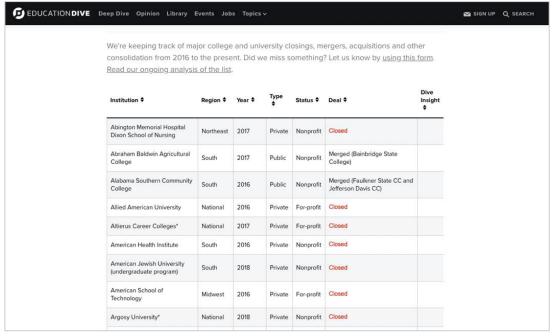






NETFLIX

TECHNOLOGY



Moody's

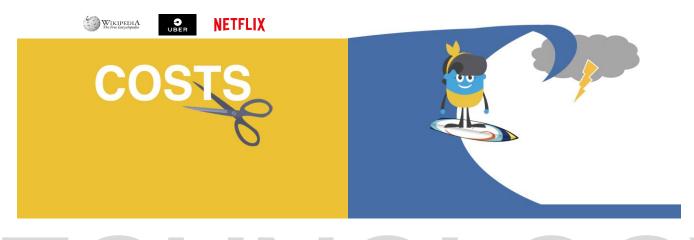
According to Moody's credit rating agency

"One in five small private colleges in the nation is under "fundamental stress"."

A quarter of private colleges are in the red."

https://www.insidehighered.com/quicktakes/2018/07/25/moodys-private-college-closures-11-year

https://www.educationdive.com/news/tracker-college-and-university-closings-and-consolidation/539961/



TECHNOLOGY







TECHNOLOGY

FUNDRAISING CLIMATE CHANGE AND WHAT YOU CAN DO ABOUT IT

How to survive and thrive during the most turbulent yet transformative era ever to face fundraisers.









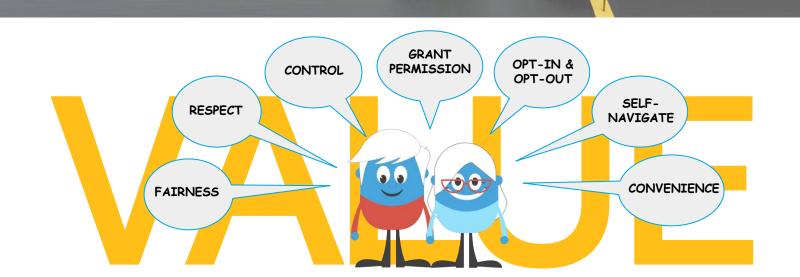
INTERRUPTIVE,
TRANSACTIONAL,
ARMS-LENGTH APPROACH
FOCUSED ON ASKING FOR SMALL GIFTS
TO BE MADE MOSTLY IMPULSIVELY BY DONORS



A CONTEMPORARY,
TECHNOLOGY-ENABLED,
COMPASSIONATE APPROACH
THAT HELPS SUPPORTERS SELF-NAVIGATE
THE DECISION-MAKING PROCESS
FOR HIGHLY-CONSIDERED
(NOT TRANSACTIONAL) DECISIONS



3 STRATEGIES FOR SUCCESS







1 FOCUS ON THE 80/20 OR 73/.77

% of your fundraising REVENUE \$





1 FOCUS ON THE 80/20 OR 73/.77

Find new major donors at low cost Do you have any friends/colleag

Ø Referrals

Do you have any friends/colleagues/family members who would be interested in furthering Benedictine College's mission?

Yes

○No

Please let us know the most convenient way to connect.

- I would be happy to make a personal introduction.
- I would like to share information about Benedictine College with them on my own; please provide that for me.





1 FOCUS ON THE 80/20 OR 73/.77

Find new major donors at low cost

OReferrals



2016 U.S. Trust® Study of High Net Worth Philanthropy

Based on a survey of U.S. households with a net worth of \$1 million or more (excluding the value of their primary home) and/or an annual household income of \$200,000+

They are in your midst

49.7%

of high net worth individuals volunteer

They are testing you

55.9%

volunteer at 2 or more organizations

They want to give

84.3%

gave to some, most or all of the organizations for which they volunteer



FOCUS ON THE 80/20 OR 73/.77

Find new major donors at low cost



Volunteers





Digital Major Gift Lead Generation

by Bentz Whaley Flessner on October 27, 2017 in Bentz Whaley Flessner

CASE STUDY 1

Rackground

BENTZ

Cost only \$900

donor prospects

43 new major

signed up for a

newsletter

A southern, top-tier research university was approaching the end of a \$1+ billion dollar campaign when they had the opportunity to relocate their medical school as part of a new municipal redevelopment plan. Their top donors were already committed to the existing campaign priorities. and they needed a creative solution to open doors to people who had never supported the university. They turned to Bentz Whaley Flessner (BWF) to help develop a new digital strategy.

While social media has long been recognized as a tool for annual giving programs, the information these companies are collecting is massive. They know individuals' interests, social connections, education, and other behavioral data - and now they are purchasing the data and layering onto their records the data used to drive wealth scores. The result is an amazing (perhaps alarming) marketing tool.

Campaign

Working with BWF experts the university's marketing team used Facebook's back end tools to build a custom audience. Their target audience was looking for individuals who had:

- A net worth of \$1 million or more.
- A history of giving to cancer and other health causes.
- Lived within a 25-mile radius of the downtown metropolitan center where the new facility would open

https://www.bwf.com/bwf/digital-major-gift-lead-generation/



2 SUPPORT YOUR SUPPORTERS
AND THEY'LL SUPPORT YOUR MISSION

WHO THEY ARE
WHY THEY CARE
& WHERE THEY ARE
IN THEIR CONSIDERATION PROCESS



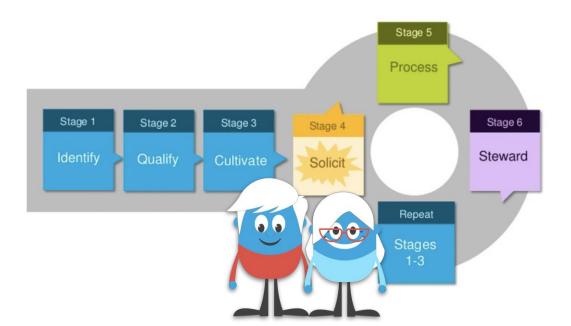
2 SUPPORT YOUR SUPPORTERS
AND THEY'LL SUPPORT YOUR MISSION

FOCUS MORE ON <u>THEM AND THEIR NEEDS</u>

FOCUS LESS ON <u>YOUR</u> PROCESS



2 SUPPORT YOUR SUPPORTERS
AND THEY'LL SUPPORT YOUR MISSION





2 SUPPORT YOUR SUPPORTERS
AND THEY'LL SUPPORT YOUR MISSION

LOW-DOLLAR IMPULSE-ORIENTED DECISIONS





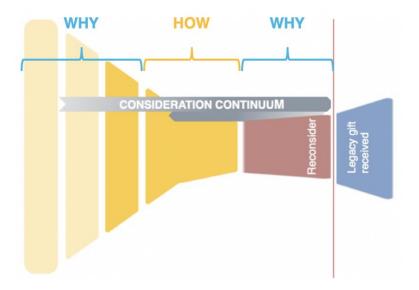


HIGH-DOLLAR HIGHLY-CONSIDERED DECISIONS





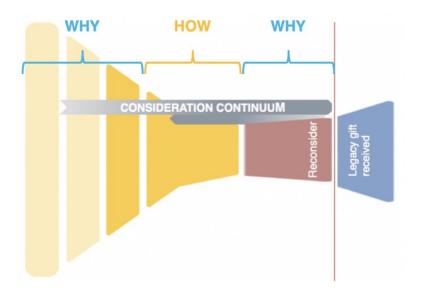
2 SUPPORT YOUR SUPPORTERS
AND THEY'LL SUPPORT YOUR MISSION







2 SUPPORT YOUR SUPPORTERS
AND THEY'LL SUPPORT YOUR MISSION



BUILD TRUST BY DELIVERING VALUE



2 SUPPORT YOUR SUPPORTERS
AND THEY'LL SUPPORT YOUR MISSION

HELP THEM

- ✓ Build trust in you
- ✓ Think about their lives
- ✓ Contemplate their own heroism BY DELIVERING
- ✓ See others finding joy from giving
- ✓ Socialize with like-minded people
- ✓ Etc.

BUILD TRUST BY DELIVERING VALUE



2 SUPPORT YOUR SUPPORTERS
AND THEY'LL SUPPORT YOUR MISSION

LEARN ABOUT THEM

- ✓ Why do they care?
- ✓ Who inspired them to care?
- ✓ What are their interests?
- ✓ What are their needs?
- ✓ Etc.

BUILD TRUST BY DELIVERING VALUE



2 SUPPORT YOUR SUPPORTERS
AND THEY'LL SUPPORT YOUR MISSION

DONOR SURVEYS TECHNOLOGY for donor discovery, qualification & prioritization

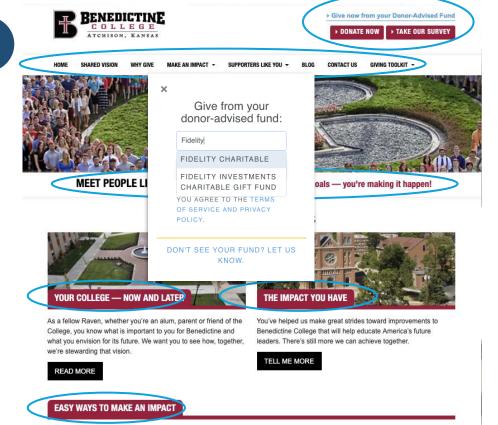
How to use donor surveys to raise more money at lower costs

market()smart

3 strategies

WHAT YOU CAN **DO ABOUT IT**

2



2



➤ Give now from your Donor-Advised Fund

➤ DONA

**OW → TAKE OUR SURVEY

HOME

SHARED VISION

WHY GIVE

KE AN IMPACT - SUPPORTE

SUPPORTERS LIKE YOU -

BLOG

CONTACT US

GIVING TOOLKIT



MEET PEOPLE LIKE YOU

Accomplishing Benedictine 2020 goals - you're making it happen!

#WHEREGREATNESSBEGINS



As a fellow Raven, whether you're an alum, parent or friend of the College, you know what is important to you for Benedictine and what you envision for its future. We want you to see how, together, we're stewarding that vision.

THE IMPACT YOU HAVE

You've helped us make great strides toward improvements to Benedictine College that will help educate America's future leaders. There's still more we can achieve together.

TELL ME MORE

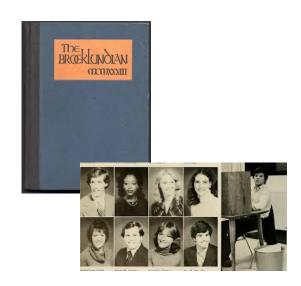
READ MORE

EASY WAYS TO MAKE AN IMPACT



GIVE TO YOUR GIVERS

THE LAW OF RECIPROCITY IS POWERFUL





3 GIVE TO YOUR GIVERS
THE LAW OF RECIPROCITY IS POWERFUL



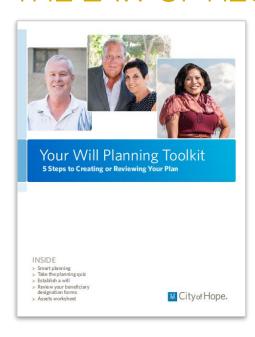




WHAT YOU CAN DO ABOUT IT

GIVE TO YOUR GIVERS

THE LAW OF RECIPROCITY IS POWERFUL





- 1 FOCUS ON THE 80/20 (73/.77)
- 2 SUPPORT YOUR SUPPORTERS
 AND THEY'LL SUPPORT YOUR MISSION
- 3 GIVE TO YOUR GIVERS
 THE LAW OF RECIPROCITY IS POWERFUL



WHAT YOU CAN DO ABOUT IT

BONUS

FOCUS MORE ON BEQUEST GIVING



Donna would have to give for 228 years to equal the impact of Sharon's legacy gift

THANK YOU





Engagement
Fundraising
Greg Warner
CEO & Founder

Buy it here:

www.engagementfundraisingbook.com

Or order a free copy by emailing: info@imarketsmart.com



Connect with me on LinkedIn: www.linkedin.com/in/gregmarketsmart/



www.fundraisingreportcard.com/benchmarks





Online landing pages



Online opt-in forms or surveys

Tech-enabled donor discovery at scale





Online landing pages



Online opt-in forms or surveys

Tech-enabled donor discovery at scale

Automate your **EMAILS**



Build trust, grow relationships & drive engagement with highly relevant cultivation





Online landing pages



Online opt-in forms or surveys

Tech-enabled donor discovery at scale

Automate your **EMAILS**



Build trust, grow relationships & drive engagement with highly relevant cultivation





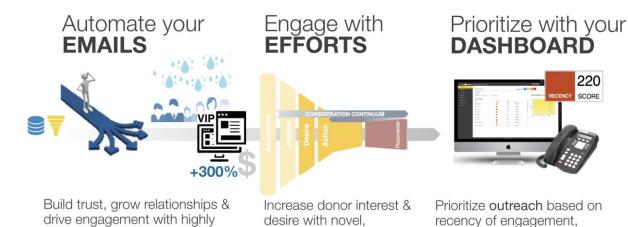
Online landing pages



Online opt-in forms or surveys

Tech-enabled donor discovery at scale

relevant cultivation



220 SCORE

passion, interest & capacity



value-oriented efforts



Online landing pages



Online opt-in forms or surveys

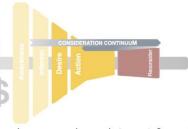
Tech-enabled donor discovery at scale





Build trust, grow relationships & drive engagement with highly relevant cultivation

Engage with **EFFORTS**



Increase donor interest & desire with novel, value-oriented efforts

Prioritize with your **DASHBOARD**



Prioritize outreach based on recency of engagement, passion, interest & capacity

ur



Meet & facilitate giving



Return on investment

Immediate ROI (Return on investment)

10x



\$60 returned for every \$1 invested and we haven't really scratched the surface yet."



Jonelle Beck
Executive Director, Office of Estate & Gift Planning
Assistant General Counsel for Trusts & Estates
University of the Pacific

Lifetime value ROI

(Return on investment)

100x



Consider a test with just 1% of your budget



ENGAGEMENT FUNDRAISING CHALLENGE





Assign us less than 1% of your fundraising budget

Get 10:1 ROI guaranteed or your money back

* For qualified organizations only. Terms & conditions apply.

imarketsmart.com





QUESTIONS?





Author
Engagement
Fundraising
Greg Warner
CEO & Founder

Buy it here:

www.engagementfundraisingbook.com

Or order a free copy by emailing: info@imarketsmart.com



Connect with me on LinkedIn: www.linkedin.com/in/gregmarketsmart/



www.fundraisingreportcard.com/benchmarks

