HOW TO

QUALIFY MAJOR & LEGACY PROSPECTS WITH PREDICTIVE ANALYTICS & SURVEYS



Katherine Swank
Principal at Blackbaud Target Analytics



Greg WarnerCEO & Founder





We feel your pain

In light of the current situation...



Events canceled or postponed

Face-to-face visits halted

Money needs to be recouped

Budgets slashed or reprioritized

There will always be a need to identify and qualify those that want to make a difference

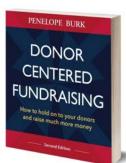
Makes fundraisers
MORE EFFICIENT

We feel your pain

In light of the current situation...



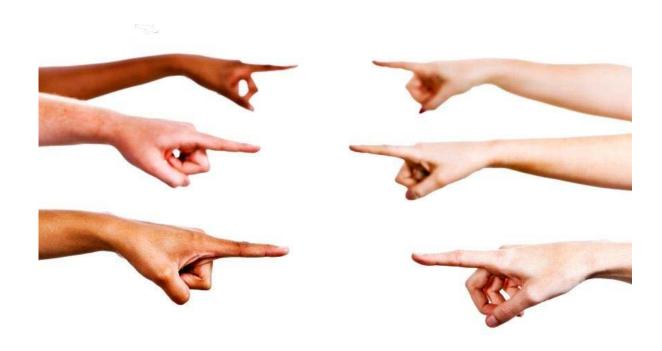




"during a crisis, donors continue to support not-for-profits that they trust and they find it much easier to drop those that they don't."

We feel your pain

Who's to blame? Most likely, not you!



We feel your pain

Lack of time

Not enough **staff**

Tight **budgets**



Travel is time-consuming and costly

Qualifying donor prospects is very difficult

Getting an appointment is nearly impossible

imarketsmart.com/major-gift-benchmarks

We feel your pain

80% of nonprofits want to raise major gifts



but in 2019 **only 43%**

met their major gift fundraising goals



imarketsmart.com/major-gift-benchmarks

We feel your pain

49% of major gift fundraising staff are disappointed with their current pipeline of major gift prospects





We feel your pain

2017 study conducted by Ruffalo Noel Levitz asked nonprofit gift officers:

Only **27%**

What % of **gift officers** reported that **wealth ratings** were "**quite effective**" or "**very effective**" for focusing on the right prospects?

We feel your pain

2017 study conducted by Ruffalo Noel Levitz asked nonprofit gift officers:



What % of **gift officers** reported that **wealth ratings** were "**quite effective**" or "**very effective**" for **helping to determine ask amounts**?

We feel your pain

2017 study conducted by Ruffalo Noel Levitz asked nonprofit gift officers:

What % of **newly assigned prospects** were "**truly qualified**" to be in your major and/or planned gift donor pool?

37%

False positives







We feel your pain

Pressure on fundraising teams



We feel your pain

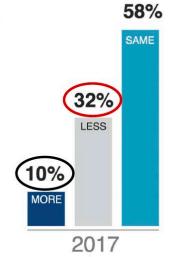
Donor distrust is growing

Do you trust charities today more, less or the same as you did 5 years ago?



The Council of Better Business Bureaus and the Better Giving Alliance

https://www.give.org/donortrust





Non-Government Organizations

https://www.edelman.com/trust-barometer

-9%

drop in trust in 2018 in the USA -18%

drop in trust among 'informed public' in the USA

We feel your pain





- It's harder to get an appointment than to secure a gift."
- Getting an appointment is 85% of getting the gift."

When fundraising teams use technology for prospect identification and qualification they increase their chances for success



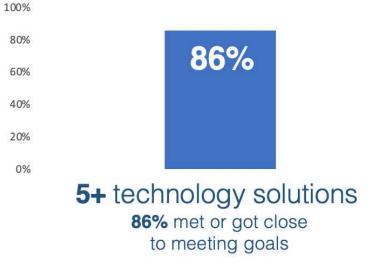
How fundraisers use technology for prospect identification and qualification to increase their chances for success matters

Analyze donation records in donor database

87.5%

market()smart

Using more technology solutions for prospect identification and qualification makes fundraisers more likely to meet or get close to meeting their goals





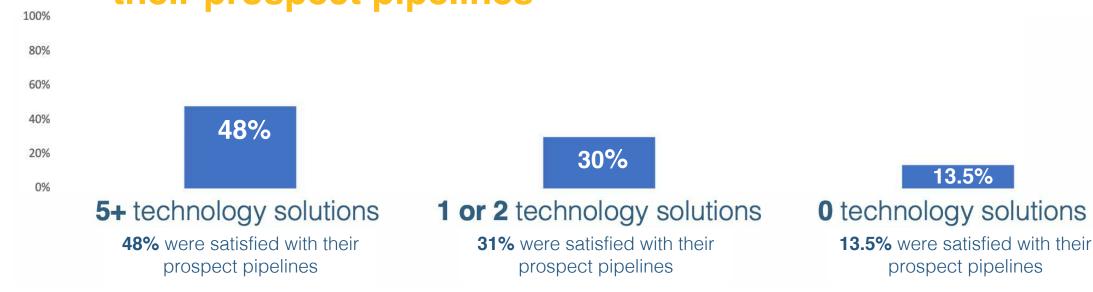




0 technology solutions
25% met or got close
to meeting goals

market()smart

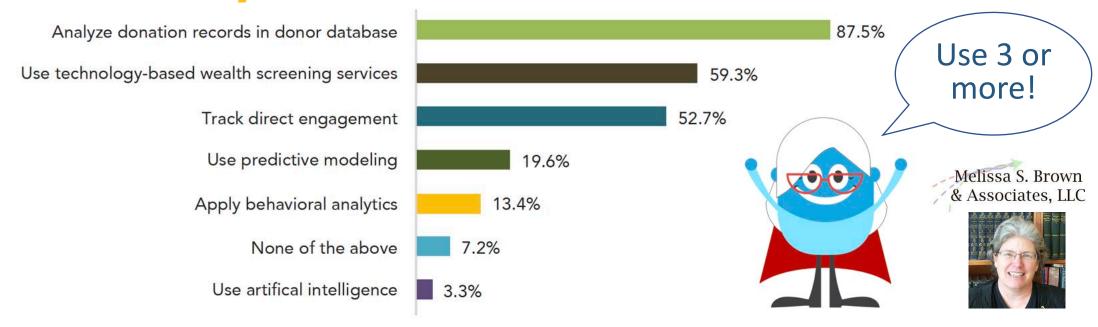
Using more technology solutions for prospect identification and qualification makes fundraisers more satisfied with their prospect pipelines

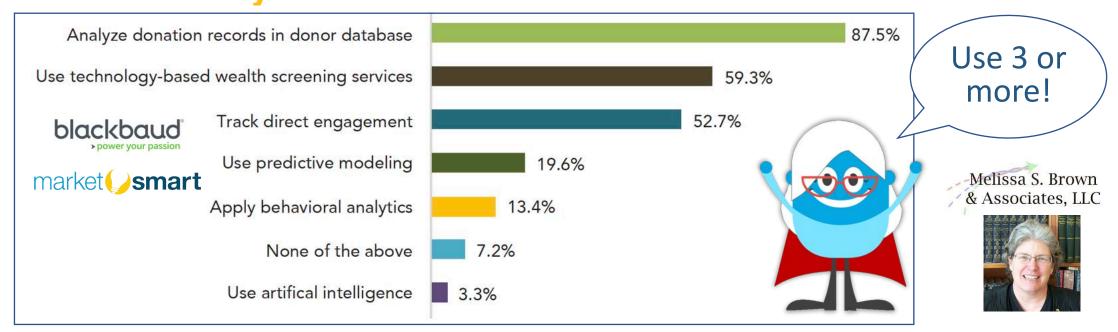


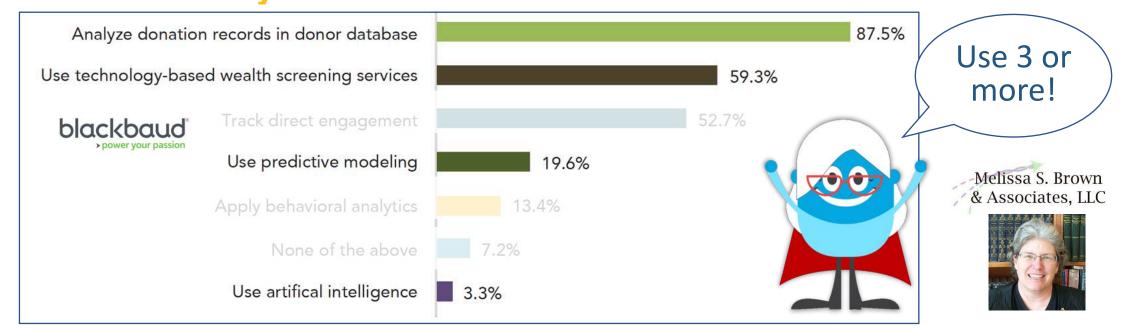
market()smart

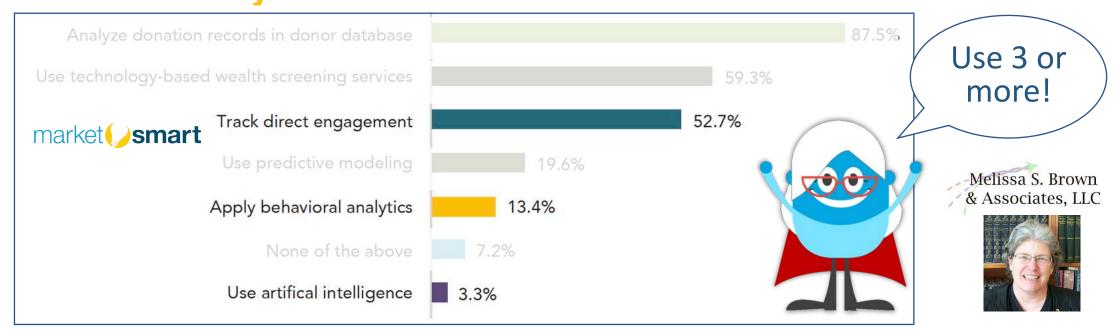
Using more technology solutions for prospect identification and qualification makes fundraisers more likely to complete more major gift solicitations

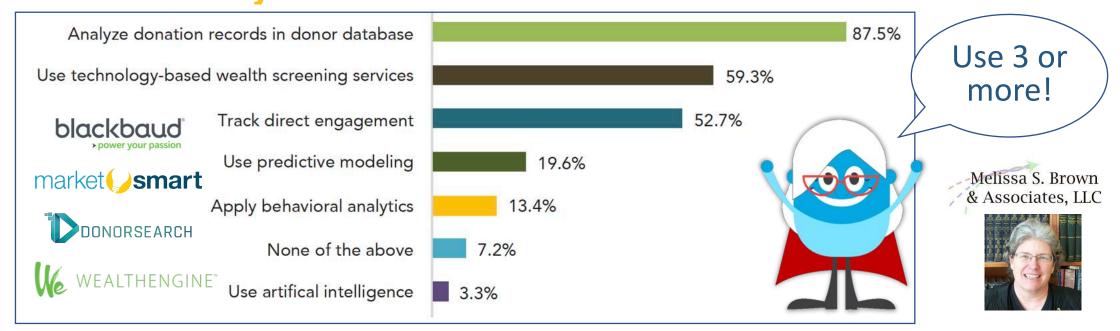




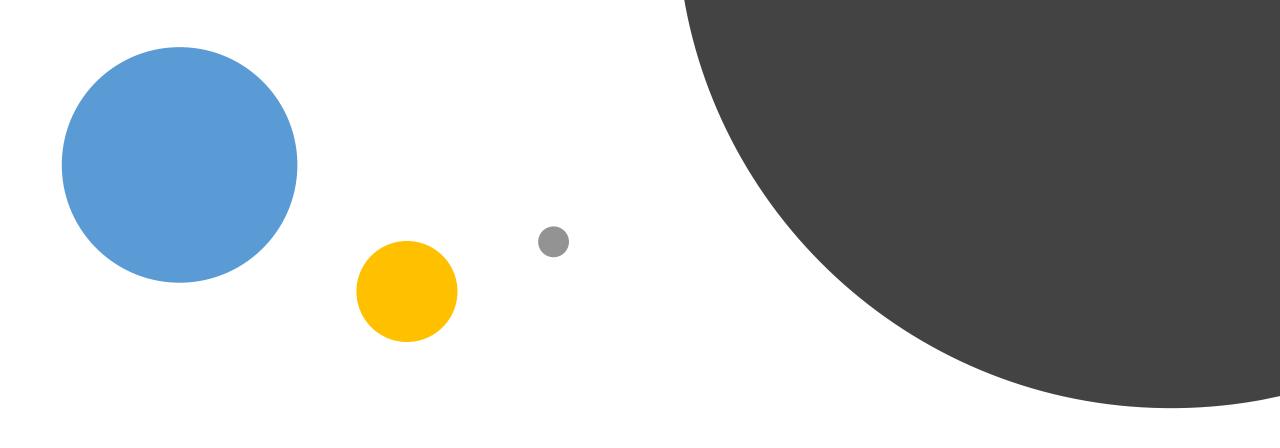








Types of analytics



Every constituent in your database is more than just a name and address

Each person has their own motivations, engagement trigger points and capacity to give to your mission.

Analytics can get you in front of the right people at the right time.

How Analytics Understands Donors

- Describe the *PAST*
- Predict the FUTURE
- Understand the *Motivation*



Descriptive Analytics

Uses data you already have like:

Constituency code | Constituent attributes

Gift type

Date of gift | Date of deferred gift notification

Gift amount

Acquisition gift type

Giving history | Gift trajectory | Length of time in DB

Donor's lifetime value

Age | Gender | Other biographical info



Descriptive Analytics

Average of current major donors: 48

48% couples; 27% single male; 25% single female

Average of 8 gifts prior to major gift

On file for 6 years on average prior to major gift

79% have acquired first gift through "End of Year Annual Appeal"; 12% through Special Event

Average first gift amount: \$268

Average gift amount prior to major gift: \$567

82% live within 25 miles of facility

Describes a current donor profile

Profiles can look similar from organization to organization

Individuals can look similar to more than one organization

The importance of each data point in comparison to the others is not apparent



Best Way to Apply a Descriptive Profile

Use for:

Data collection | Data purchases

Data entry | Data health | Data retention

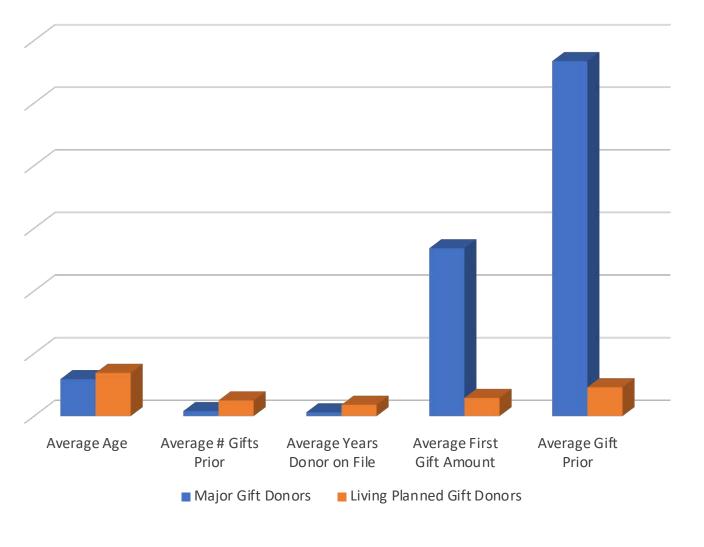
Marketing timing and expenditures

Marketing messages

Communication streams

Synergistic alliances

What Your Donors Did?



Problem is....
most
descriptive
profiles...

ELIMINATE

viable lapsed and non-donors because they have no useful giving data

Predictive Analytics



Combines data you already have with data you don't

Your Data:

Name and address

Historical gift data

Identified records that have exhibited the behavior you want to predict

External Data:

Consumer, marketing, financial, asset, wealth indicators, demographic, socio-demographic and philanthropic data

Predictive Analytics

Distinguishes Profiles between Organizations & Gift Types

EXAMPLE HIGHER EDUCATION ORGANIZATION

EXAMPLE SOCIAL SERVICES ORGANIZATION

Have 3 or more auto-loans

Have larger amounts of home improvements

\$15,000+ discretionary spending dollars

Is in lifestyle cluster groups C, K or Q

Makes donations to global causes, public radio, advocacy, political, animal-related and arts & culture organizations

Owns more than one real property

Has lived in the home for more than 12 years

Have low balances on home equity loans

Makes donations to health and animal-related organizations

No giving preference between mail, phone or online gifts

Descriptive Analytics

Average of current major donors: 48

48% couples; 27% single male; 25% single female

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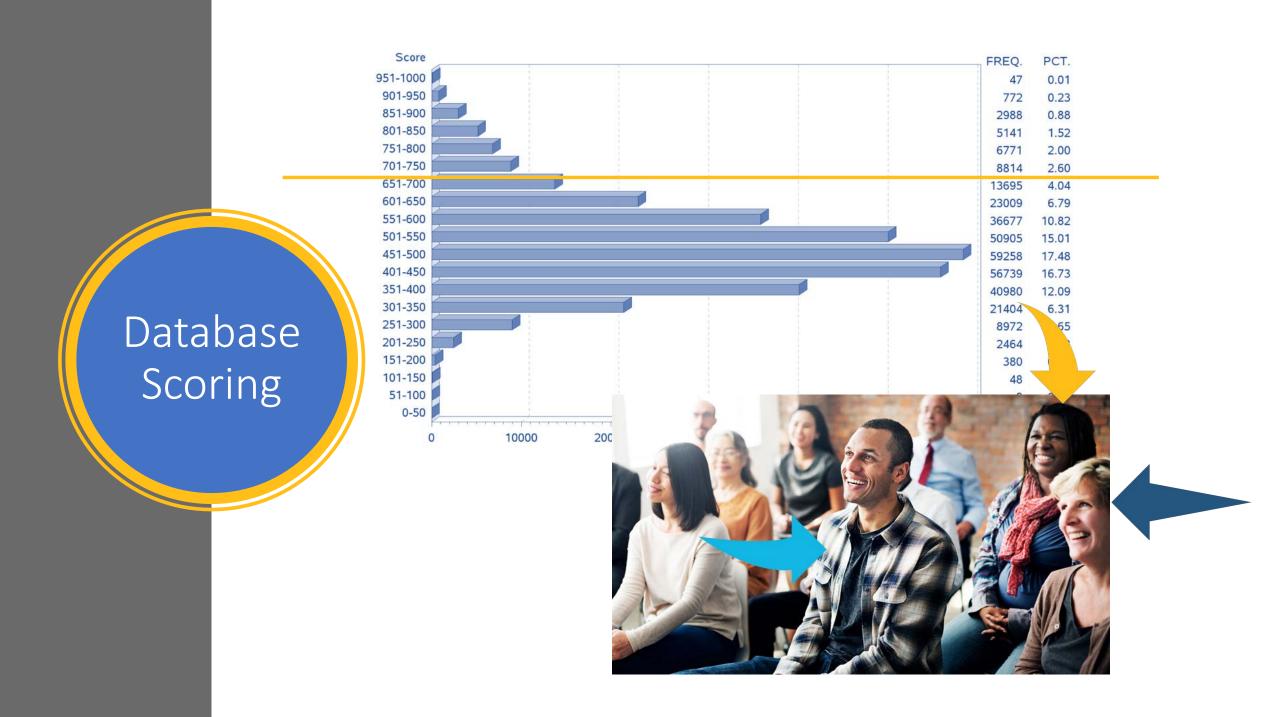
Describes a current donor profile

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Best Way to Apply a Prescriptive Profile

Use for:

Gift type or types

Marketing messages

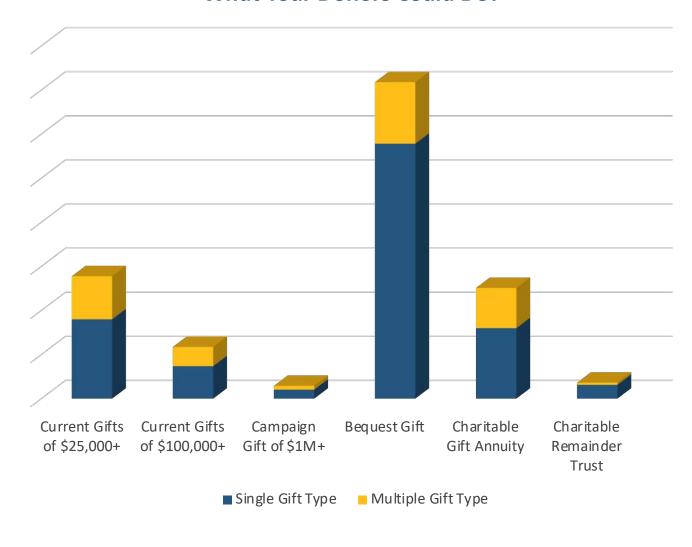
Marketing timing

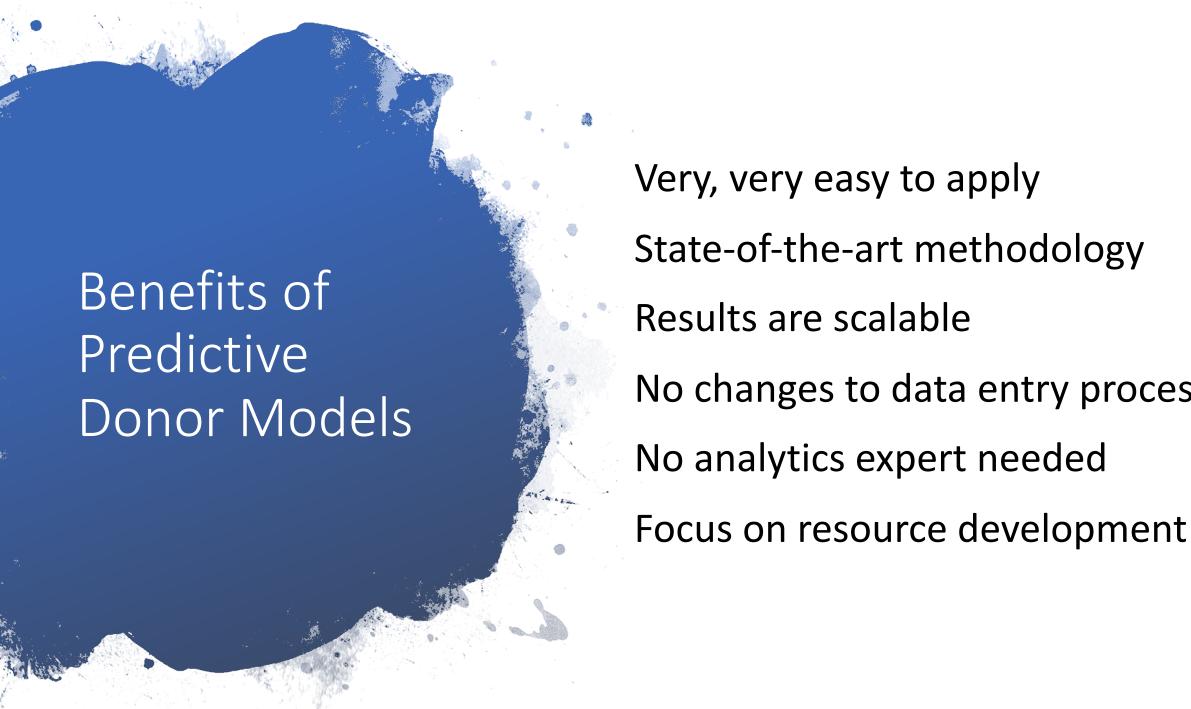
Communication streams

Internal team assignment

Synergistic alliances

What Your Donors Could Do?





Very, very easy to apply State-of-the-art methodology Results are scalable No changes to data entry process No analytics expert needed

How constituent surveys further qualify major and legacy gift prospects



Types of analytics

1. Descriptive analytics What your donors did?



What your donors could do? 2. Predictive analytics



Why they did it? 3. Diagnostic analytics



4. Behavioral analytics What they do when you aren't there? + Readiness for outreach?



Types of analytics

1. Descriptive analytics What your donors did?



2. Predictive analytics What your donors could do?



3. Diagnostic analytics Why they did it? *Verbatims*



4. Behavioral analytics What they do when you aren't there? **'Digital body language'** + Readiness for outreach?















imarketsmart.com/major-gift-benchmarks



human-based sources







donors board members | volunteers

'DONOR DISCOVERY'







CULTIVATION







SOLICITATION

NEGOTIATION

STEWARDSHIP

imarketsmart.com/major-gift-benchmarks

Using more human-based sources for prospect identification and qualification makes fundraisers more likely to meet or get close to meeting their goals







73% met or got close to

meeting their goals

100%

1 or 2 human-based sources

45%

45% met or got close to meeting their goals

25%

• human-based sources

25% were satisfied with their prospect pipelines

Top human-based donor discovery/qualification methods

- 1. Face-to-face
- 2. Telephone
- 3. Survey

Top human-based donor discovery/qualification methods

		COST	QUALITY	SCALABILITY
1.	Face-to-face	\$\$\$\$ \$.6.6.4.6.6	•
2.	Telephone	\$\$\$.6666.	**
3.	Survey	\$.4.4.6.6	****

imarketsmart.com/major-gift-benchmarks









imarketsmart.com/major-gift-benchmarks







Only 1 out of 5
survey their donors
to learn more about their
interest in making a major gift

Types of analytics

1. Descriptive analytics What your donors did?



2. Predictive analytics What your donors could do?



3. Diagnostic analytics 'Verbatims'

Why they did it?



4. Behavioral analytics What they do when you aren't there?



'Digital body language'







CULTIVATION







SOLICITATION NEGOTIATION

STEWARDSHIP

'Verbatims' 'Digital body language'







CULTIVATION









Why they care

Interests (programs)

Passions

Life stories

Who inspired them to care

The name/relationship of that person

Ranking of your cause compared to others

How important your mission is to them

How they want to give (cash/assets/legacy)

Consideration stage for giving/meeting

Ready now

Definitely later

Maybe later

What information they want/need







CULTIVATION







SOLICITATION NEGOTIATION

STEWARDSHIP



Have any children or not
Married or have life partner
Widow or widower
Age
Education level
Career (entrepreneur, nearing retirement)
Interest in giving their home or property
Have a donor advised fund, family
foundation or IRA and their interest in
giving from them
Interested in charitable gift annuity
Want to support capital campaign or not
Want to volunteer
Willing to refer or introduce friends













NEGOTIATION

STEWARDSHIP



Want to arrange a meeting
Update contact information (email, phone number and/or mailing address)













ON NEGOTIATION

STEWARDSHIP





What emails they open or click on What pages they visit online How long they stay on your web pages Frequency of their engagement online What videos they view What they download What they share/forward to others

Tracking cookie Explicit opt-in















NEGOTIATION

STEWARDSHIP







imarketsmart.com > learn > reports

info@imarketsmart.com



Will they respond? 1% - 34%





info@imarketsmart.com

How to increase response rates

- 1. Build trust using your brand in the design
- 2. Let them know their input matters
- 3. Create a sense of urgency
- 4. Keep the survey short
- 5. Include a progress bar
- 6. Write at a 4th grade reading level
- 7. Start with easy questions to get the ball rolling
- 8. Make it easy for them to contact you
- 9. Place 'touchy' questions near the end
- 10. Ask them to opt-in for ongoing cultivation messages
- + Employ back-end form filling



Call us: (913) 360-7418

Email us









We strive to be one of the great Catholic colleges in America so we can provide a quality liberal arts education in state-of-the-art facilities that will enrich the lives of our students. But we can't do it without you! Your responses to this survey will help Benedictine College continue oriening students, alumni and community members the means to achieve their highest potential.

Q1 Q2 Q6 Q4 Q5 Q6 Q7 Q8 Q9 Q10 Finished!

Has there been an influential person in your life who inspired you to care about Benedictine College and its mission?

O Yes

O No





Call us: (913) 360-7418

Email us









Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8	Q9	Q10	Finished!	
s there	e been an i	nfluential	person in	your life w	ho inspire	ed you to d	care about	Benedicti	ne College	and its mission	
No											
ease d	escribe you	ur relation	ship with	this perso	n:						
Paren	t/Grandpar	ent				○ Spouse					
Other Family Member						Friend or Group of Friends					
○ Teacher						○ Sister					
Brothe	r					O Priest					
Board	Member					Other					
ou wish	, please shar	e the name	of this perso	n with us:							

ROBERT B. CIALDINI, PH.D.



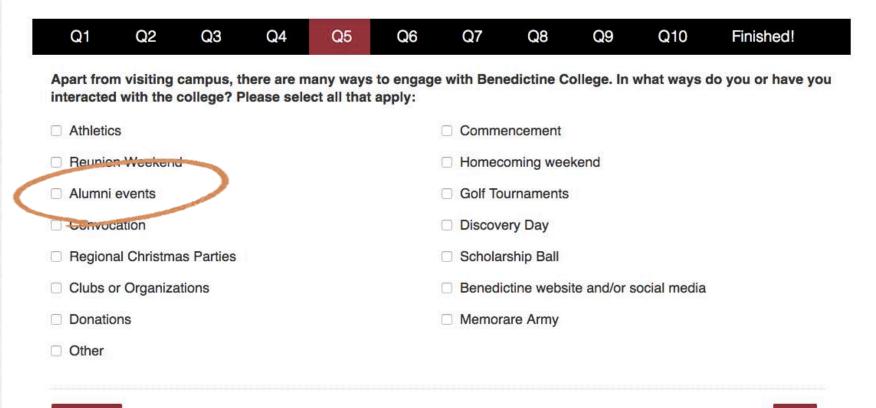
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PREVIOUS



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Email us









Q1 Q2 Q3 Q4 Q5 Q6 Q7 Q8 Q9 Q10	Finished!	Q10	Q9	Q8	Q7	Q6	Q5	Q4	Q3	Q2	Q1
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Many times, Benedictine College alumni, friends, faculty and staff recognize the need to support our mission so that we can continue our goal to be one of America's great Catholic colleges. Please rate the following giving options according to the likelihood of your giving in this form.

	I give this way now	Likely	Somewhat likely	Not likely
Mailing a check	9	9	0	9
Donating online with a credit card	0	0	0	0
Talking with a Gift Officer face-to-face or by telephone	9	٥	0	۰
Donating from my Donor Advised Fund	9	0	0	9
Donating from a Family Foundation	0	9	9	9
Giving property (such as jewelry, artwork or a car)	0	٥	0	0
Giving appreciated assets (such as stocks, conds, savings accounts, CDs, securities, etc.)	0	٥	٥	0
Donating to support the future of Benedictine through the 2020 Campaign	0	0	0	0
Helping students now and in the future pay for their college education by funding a scholarship	0	٥	0	0



Call us: (913) 360-7418

Email us











Many people like to leave a gift to charity in their will, estate plan or by beneficiary designation. Would you consider making such a gift to Benedictine College to benefit future generations?

- I have already left a gift for Benedictine College in my will, estate plan, or by beneficiary designation.
- I am interested in making this type of gift to Benedictine College.
- Not now but in the future I would definitely be interested in making this type of gift to Benedictine College.
- Not now but in the future I might possibly be interested in making this type of gift to Benedictine College.
- I am not interested in this type of gift after my lifetime.

PREVIOUS

NEXT



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Email us











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Please tell us about your gift:

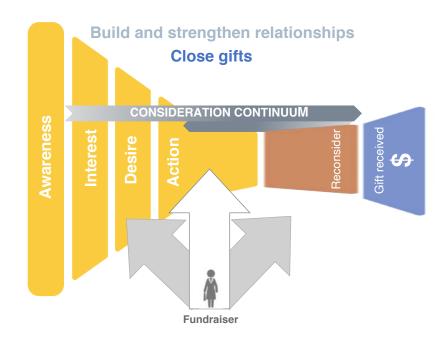
- I planned this gift in honor of or in memory of someone.
- I would like this gift to go to a specific program or purpose.
- Benedictine College may use my gift where it is needed most.

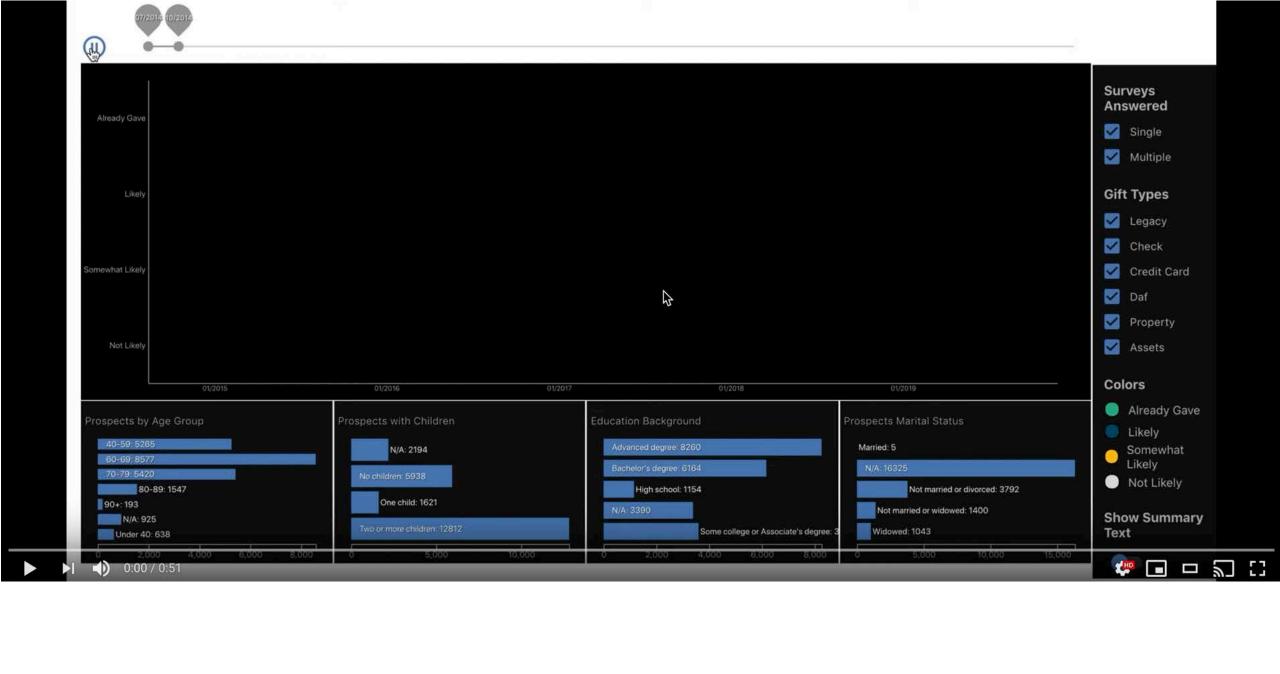
Please provide name or association with this person:	

PREVIOUS

NEXT

CASE STUDY



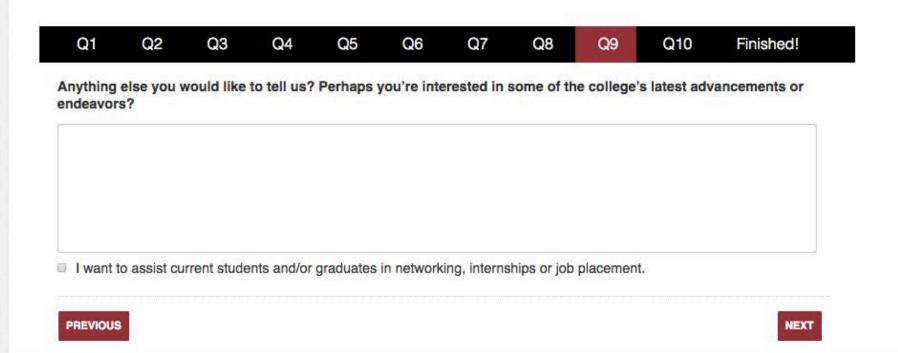


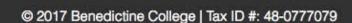


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Email us







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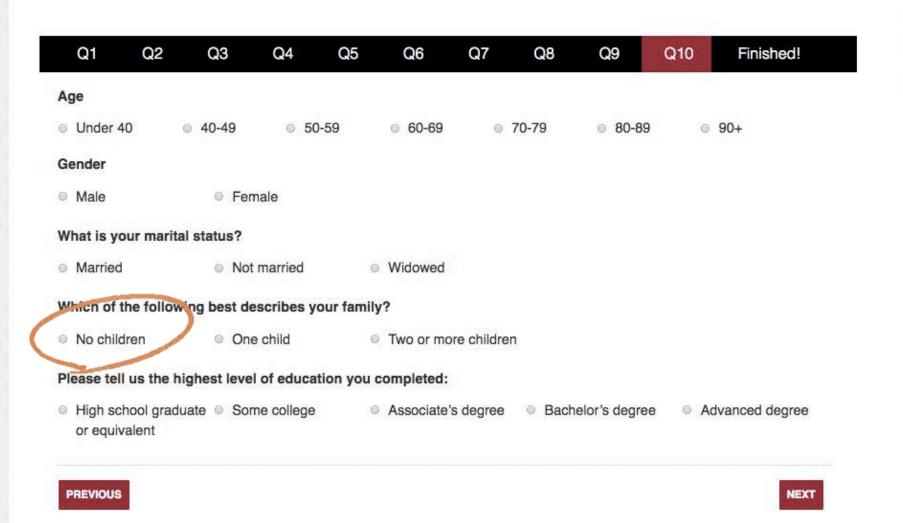
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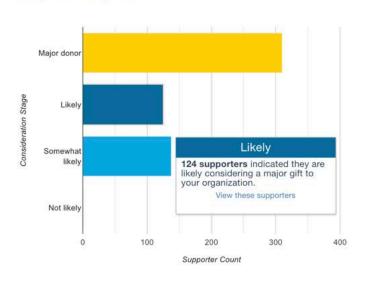




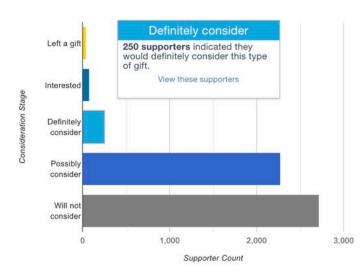


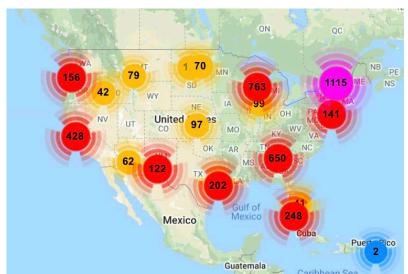
Fundraisers want meetings – not lists BUILD PIPELINES THAT RESULT IN MEETINGS

Major Gift Pipeline



Legacy Gift Pipeline





'READINESS' IS KEY



Fundraisers want meetings – not lists BUILD PIPELINES THAT RESULT IN MEETINGS

HOW TO UNCOVER READINESS (S)

Make surveys ubiquitous and survey regularly

Use tracking cookies with explicit opt-in



Monitor engagement and consideration migration













Supporters This search contains 3,467 supporters

Page: 1 / 116 > Recency Key:



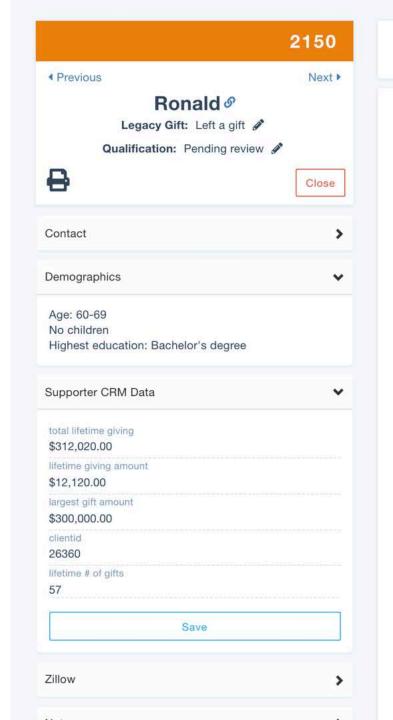






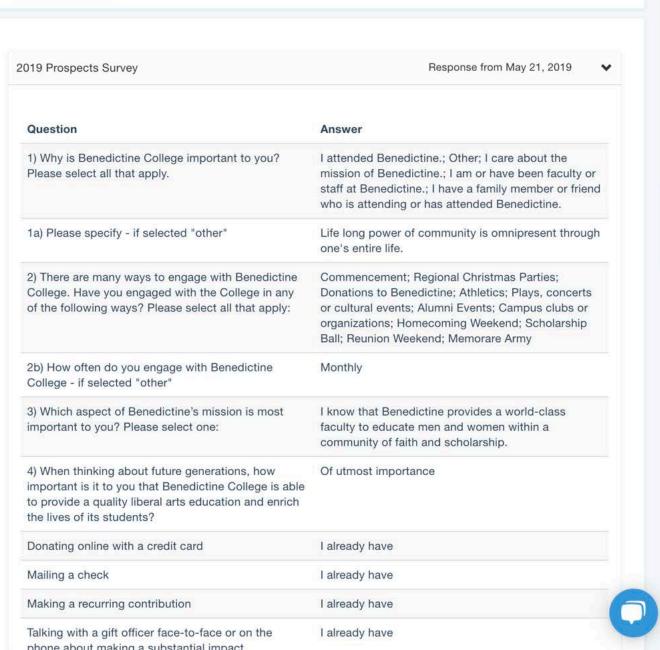
Recency ▼	Lead Score ▼	Name ▼	Legacy Gift ▲	Major Gift -	Action
3/13/20	2460	Elizabeth	Definitely consider	Likely	
2/19/20	2150	≅ Ronald	Left a gift	Major donor	
3/13/20	2060	₩ Gary	Left a gift	Major donor	
12/18/18	1535	Jeff	Interested	Major donor	
3/13/20	1435	Tisha	Possibly consider	Likely	
2/20/20	1415	## Larry	Left a gift	Major donor	
3/13/20	1375	₩ Michael	Left a gift	Major donor	
10/22/18	1330	James	Interested	Major donor	
9/3/19	1285	Robert	Interested	Major donor	
3/13/20	1280	Jim	Interested	Likely	Ó
8/24/16	1270	Amanda	Possibly consider	Likely	
3/13/20	1260	₩ James	Left a gift	Major donor	
3/13/20	1235	Kim	Possibly consider	Major donor	
) 1/3/20	1205	Lee	Possibly consider	Likely	
3/2/20	1185	Brandon	Possibly consider	Major donor	
7/26/19	1185	Man Ching	Interested	Major donor	
1/2/19	1175	Ronald	Possibly consider	Somewhat likely	
6/5/19	1165		Left a gift	Major donor	

2/12/20 11F0 Major dance



▼ Verbatims

Digital Body Language



Score Impact

III Donor Journey



Email engagement

Subject line: A heart-warming story

- Jan 10 at 7:33 PM: Email OpenedJan 10 at 7:33 PM: Email Link Clicked
- Jan 10 at 1:01 PM: Email Delivered

View Full Report



Visited pages for a total of a few seconds Jan 10 at 7:33 PM

 mybenedictinegiving.org/supporters-likeyou/supporter-stories

December 2019



Email engagement

Subject line: A quick update for you about what's happening on campus

- o Dec 16 at 7:18 PM: Email Opened
- o Dec 6 at 9:18 AM: Email Opened
- o Dec 6 at 9:14 AM: Email Opened
- o Dec 5 at 4:47 PM: Email Opened
- o Dec 5 at 4:22 PM: Email Opened
- Dec 5 at 4:21 PM: Email Opened
- Dec 5 at 4.21 PM: Email Opened
 Dec 5 at 3:48 PM: Email Opened
- o Dec 5 at 3:39 PM: Email Opened
- Dec 5 at 3:38 PM: Email Opened
- Dec 5 at 1:39 PM: Email Opened
 Dec 5 at 1:39 PM: Email Opened
- Dec 5 at 12:50 PM: Email Opened
- Dec 5 at 11:41 AM: Email Opened
- o Dec 5 at 11:28 AM: Email Opened
- o Dec 5 at 10:08 AM: Email Opened



Fundraisers want meetings – not lists BUILD PIPELINES THAT RESULT IN MEETINGS

100,000 total donors

DESCRIPTIVE & PREDICTIVE ANALYTICS

20,000 identified prospects

DIAGNOSTIC & BEHAVIORAL ANALYTICS



SELF-QUALIFICATION

A. 10 A. 10

READY

1,500 assigned

OPTIMIZE OVER TIME





USING MORE TECHNOLOGY SOURCES &

MORE HUMAN BASED SOURCES

Use 3 or more!







Questions?